



Facts about STI performance

- European Innovation Scoreboard top-2
- STI World top-3: citations per publication
- STI World top-3: publications per capita
- OECD top-4: Public R&D (1,05% of GDP)
- OECD top-8: Private R&D (2,05% of GDP)
- OECD top-11: innovative companies



Stilized facts about R&D personnel (source: Denmarks Statistics Office)

30,000 private researchers

30,000 technical and administrative personnel in the public and private sector

Scientific personnel in the public sector – 30,000 persons

R&D investments are 3,1 per cent of GDP 8 billion euros

90,000 work directly with R&D activities

10,000 PhD students

...... 2,400 new PhD-students annually

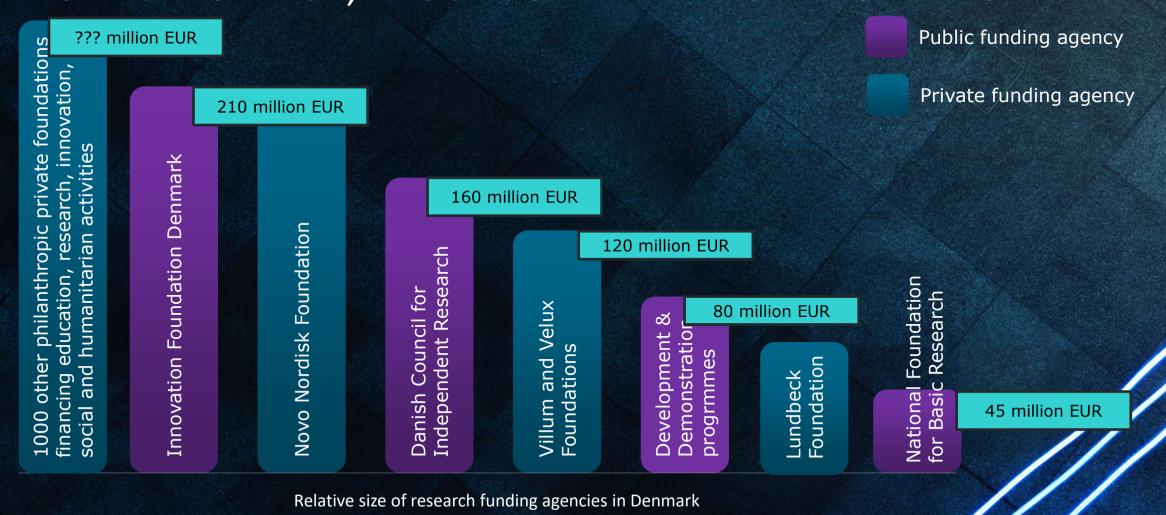
....out of this 10,000 are professors, associate professors and assistant professors at the universities



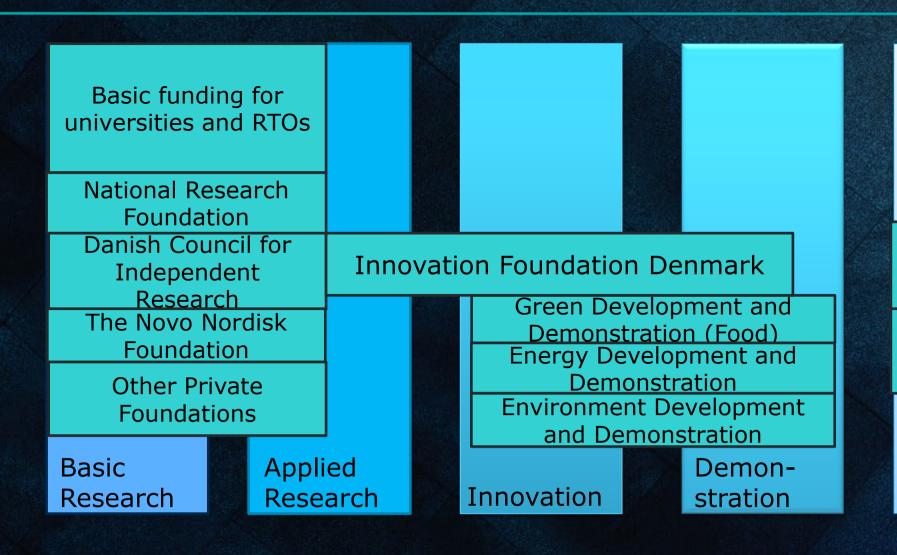
Innovation Strategy 2012 & Productivity Commission 2013

- Societal objectives: contribute to new solutions to the grand challenges and to improved competitiveness of businesses
- Goals: Denmark in OECD top-5
- Challenge: Productivity impacts of STI policy
- Instruments:
 - Public and private R&D and innovation funding bodies
 - Executing institutions: Universities, enterprises, RTOs (GTS-net), 22 innovation networks, regional clusters
 - Evidence-based STI policy and impact assessment
 - Simplification and coordination of funding bodies and instruments
 - New instrument for challenge driven innovation

MAIN BODIES FOR FUNDING OF PUBLIC RESEARCH, EDUCATION AND INNOVATION in 2014



The division of labour between Funding Bodies



Market
Development
Foundation

Export Council and Credits

Market Development

STI policy trends in Denmark – reforms and evaluations...

- 0,4 billion EUR to the National Foundation for Basic Research
- Establishment of Innovation Foundation Denmark
- Establishment of The Council for Research and Innovation Policy
- Evaluation of the technology transfer and knowledge transfer
- Evaluation of the Council for Independent Research
- Interaction between private and public research foundations

(December 2013)

(April 2014)

(April 2014)

(September 2014)

(October 2014)

(June 2015)

FOUR GRANT CATEGORIES in the funding system

novo nordisk fonden

open competition grants for collaboration: platforms, partnerships, consortia etc. to institutions Research centres, centres of excellence and innovation networks, business clusters

Open competition grants to individual researchers and enterprises: scholarships, post.doc, phd, projects etc.

Stand-alone grants and strategic initiatives

Bottom-up

Top-down and bottom-up

Bottom-up

Top-down



- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- ☐ Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- ☐ Strengthen the research base in Denmark and promote excellence in selected fields.
- ☐ Brain Gain and international collaboration
- ☐ Build bridges between scientific discoveries and commercial applications
- ☐ Assessment Strategy and Impact Model
- Creating economic and social impact

novo nordisk fonden





- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- ☐ Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- ☐ Strengthen the research base in Denmark and promote excellence in selected fields.
- ☐ Brain Gain and international collaboration
- ☐ Build bridges between scientific discoveries and commercial applications
- ☐ Assessment Strategy and Impact Model
- ☐ Creating economic and social impact



Public funding agencies

- Innovation Foundation Denmark
 - InnoBooster programme for SMEs (average grants are 25,000 EUR)
 - Industrial PhD/Post Doc for R&D companies (grants are 200,000 EUR)
 - Innovation Consortia, High Tech Projects and Platforms for industryresearch collaboration (average grant 1,8 million EUR)
 - Strategic Research Centres (average grant 2,1 million EUR)
 - INNO+ challenge driven programme (average grants 4-7 million EUR)
- Danish Council for Independent Research
 - 500-600 individual research projects annually (aver. 350,000 ERU)

Private funding agencies

- Novo Nordisk Foundation
 - Investigator (star) grants (grants are 5 million EUR or 1,5 million EUR)
 - 250 projects annually (average grants are 200,000 EUR)
 - Scholar- and Fellowships (grants are up to 1,3 million EUR)
 - Prizes and Symposia (grants up to 0,4 million EUR)
- Lundbeck Foundation
 - 200 individual research projects annually (aver. 350,000 EUR)
- Villum Foundation and Velux Foundation
 - 150-300 individual projects
- Carlsberg Foundation
 - 50-100 individual projects



The INNO + process establishing the inspiration catalogue novonordisk fonden

Societal challenges, need for innovation, research and regulation, etc., strengths and capabilities, and potentials

Promising focus areas for strategic investments in innovation

Mapping

(Contributions from stakeholders)

Stakeholder dialogue

(Inputs for prioritising contributions via workshops with stakeholders)

Identification

(Preparation of first draft catalogue and consultation with stakeholders)

Quality assurance

(Adjustment and finalisation in dialogue with key stakeholders)

INNO+

A basis for inspiration and prioritisation of strategic investments in innovation

Selection principles for INNO+ focus areas

- To be based on a societal challenge that may prove to be a driving force and have a significant impact for short term to medium term growth in Denmark To build on societal demand and research driven innovation a public sector-initiated innovation effort, public regulation and public procurement To build on knowledge-based strongholds and on industrial strongholds
 - 4. To involve close and binding collaboration between companies, research institutions, public authorities, including international collaboration

Five new partnerships for innovative solutions

- Selected in open competition
- > 4-7 million EUR
- > Funding period 3-5 years
- Significant co-funding is expected

Blue jobs via green solutions

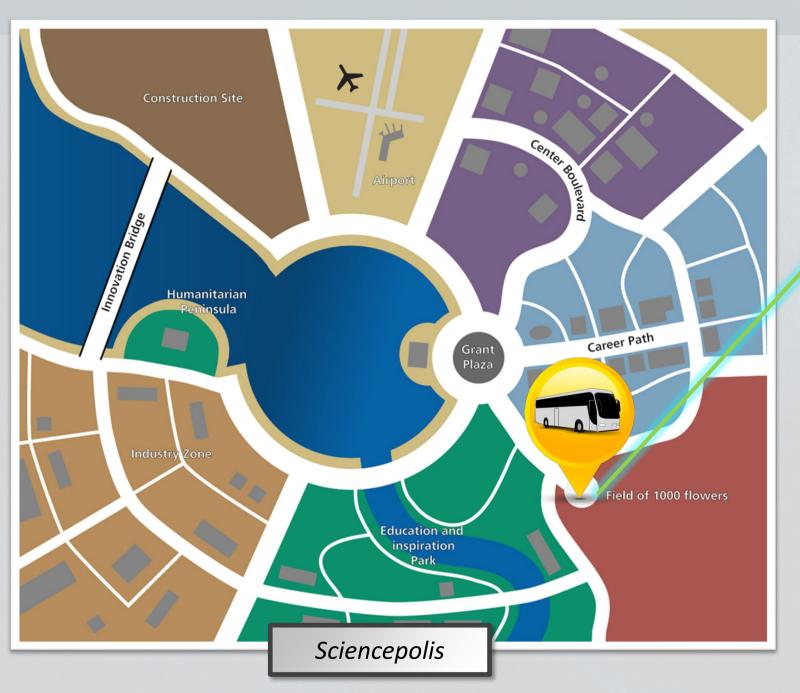
Water-efficient industrial production

Intelligent, sustainable and efficient plant production

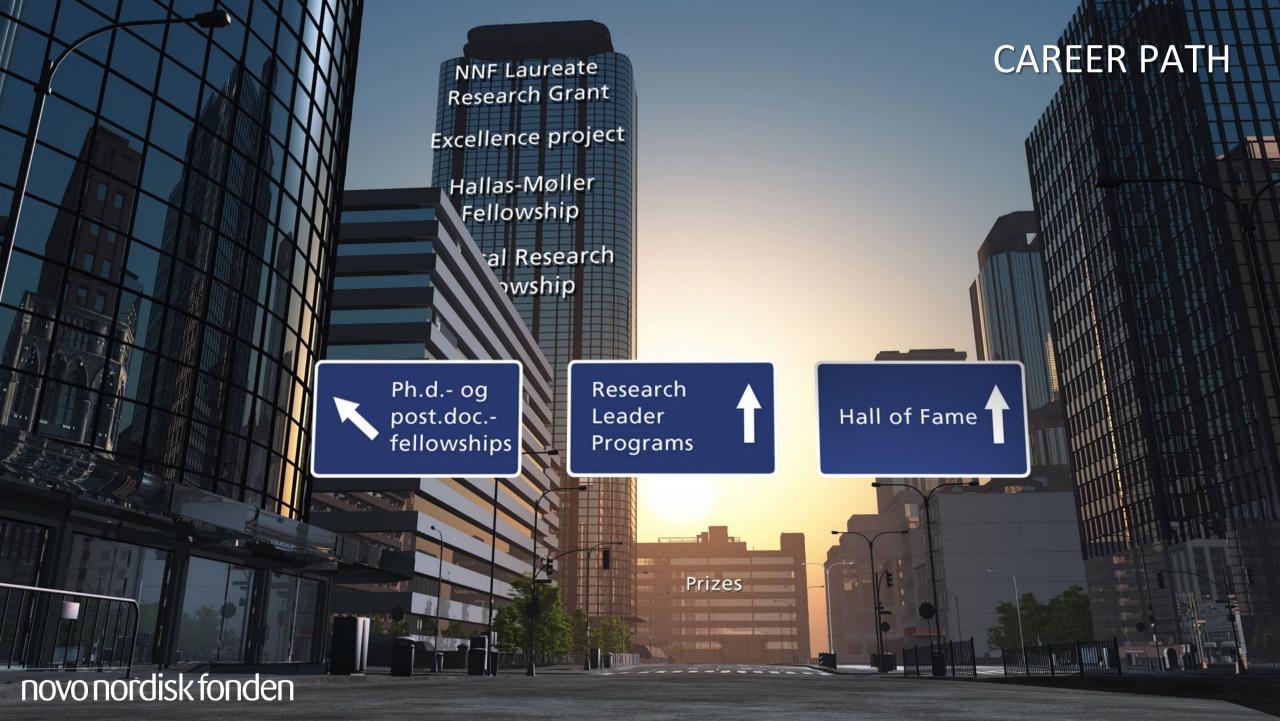
Innovatorium for building renovation of world class standard

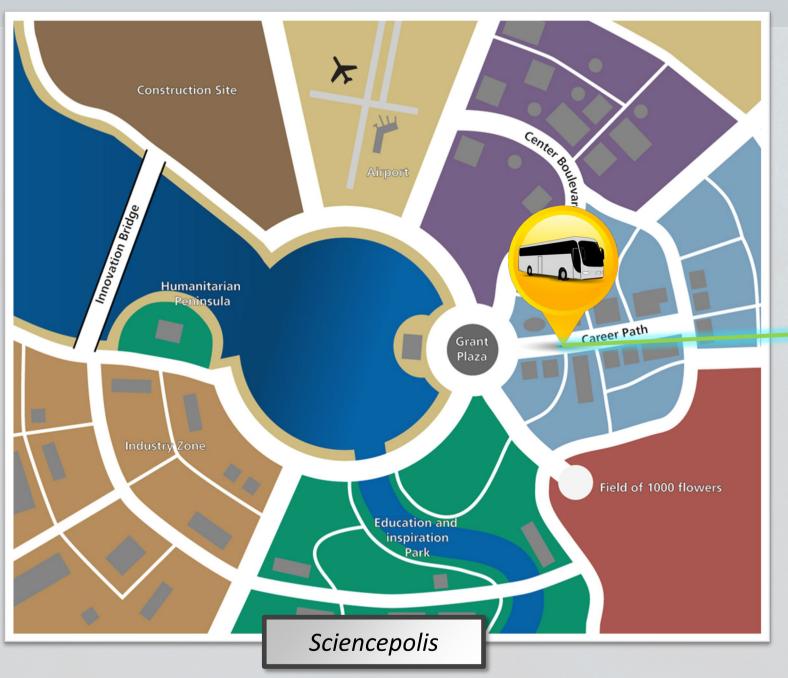
Denmark as the preferred country for early clinical testing of new medicines



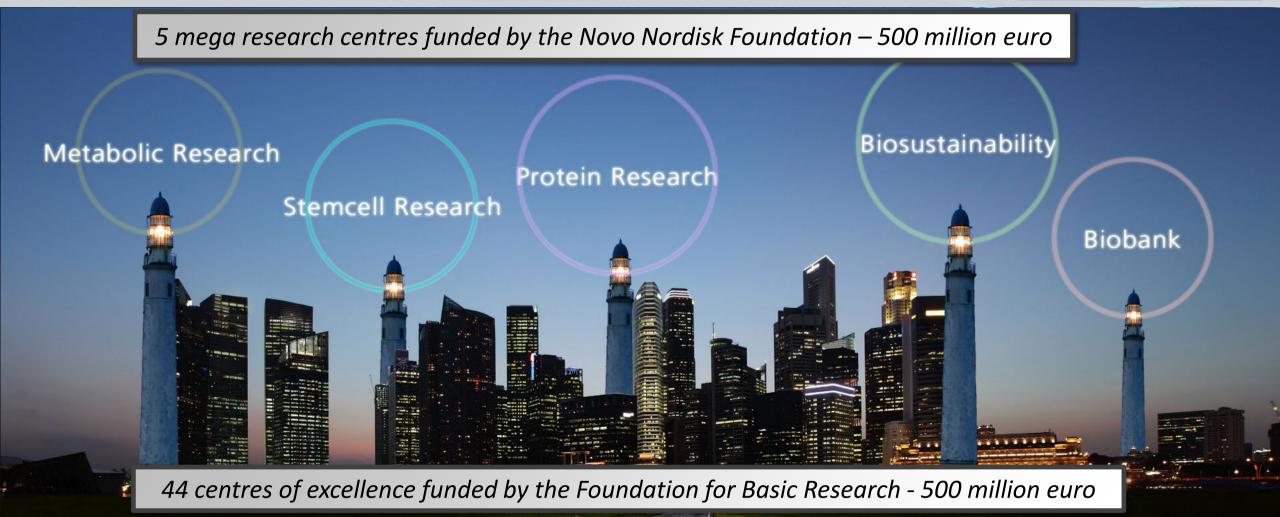


- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- ☐ Strengthen the research base in Denmark and promote excellence in selected fields.
- ☐ Brain Gain and international collaboration
- ☐ Build bridges between scientific discoveries and commercial applications
- ☐ Assessment Strategy and Impact Model
- ☐ Creating economic and social impact





- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- ☐ Strengthen the research base in Denmark and promote excellence in selected fields.
- ☐ Brain Gain and international collaboration
- Build bridges between scientific discoveries and commercial applications
- Assessment Strategy and Impact Model
- ☐ Creating economic and social impact



The Innovation Foundation Denmark: Strategic Research and Innovation platforms, Strategic Research Centres, INNO+Partnerships, and Innovation Consortia (average grants are 2 million EUR)



NOVO NORDISK FOUNDATION'S FIVE Research Centres

DANISH NATIONAL BIOBANK

Capital Region

The Novo Nordisk Foundation Center for Basic Metabolic Research

750 employees

54 per cent foreign researchers

Attractive for international top researchers

Educate people and researchers who are attractive for public and private research

Novo Nordisk Foundation 500 million euro Center for Biosustainability 10 years



The Novo Nordisk Foundati Center for Protein Research



DanStem

The Novo Nordisk Foundation Section for Basic Stem Cell Biology



- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- ☐ Fuel cross-disciplinarity, STI collaboration,
 B2B, B2R, knowledge dissemination,
 productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- Strengthen the research base in Denmark and promote excellence in selected fields.
- ☐ Brain Gain and international collaboration
- Build bridges between scientific discoveries and commercial applications
- ☐ Assessment Strategy and Impact Model
- ☐ Creating economic and social impact





novo nordisk fonden



Example

The Novo Nordisk Foundation
Laureate Research Grant

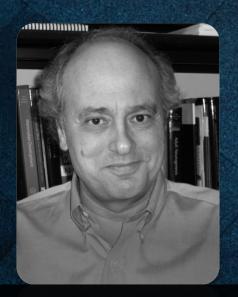
DKK 40 million

novo nordisk fonden



Maiken Nedergaard MD, DMSc

Research:
Glial cell communication,
removal of waste products
from the brain



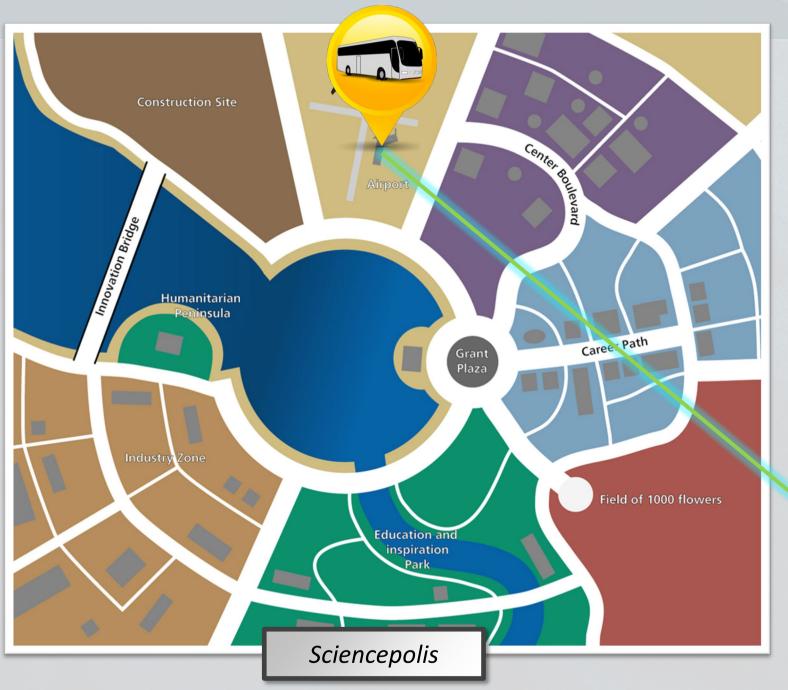
Steven A. Goldman MD, PhD

Research:
Progenitor cells for
modeling and treating
neurological disease



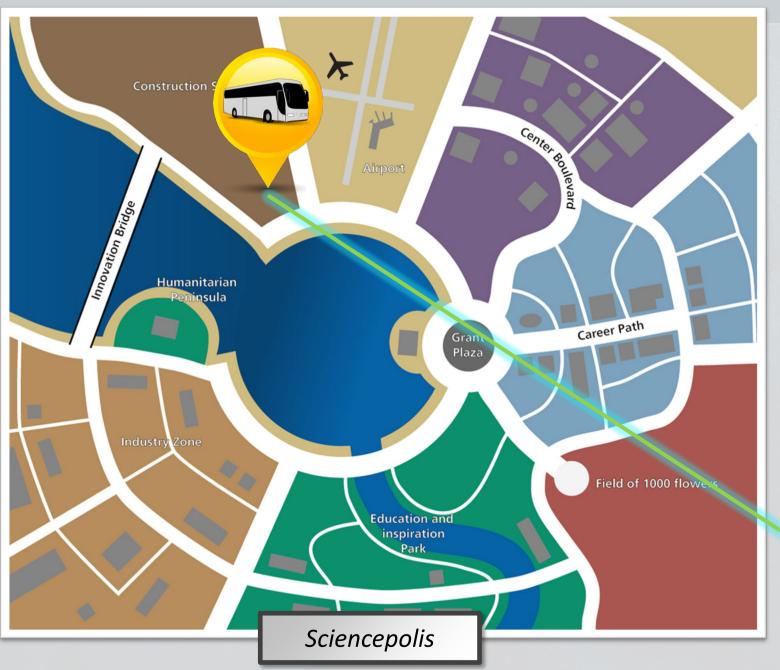
Michael J. Davies D.Phil

Research:
Mechanisms and
significance of protein
oxidation



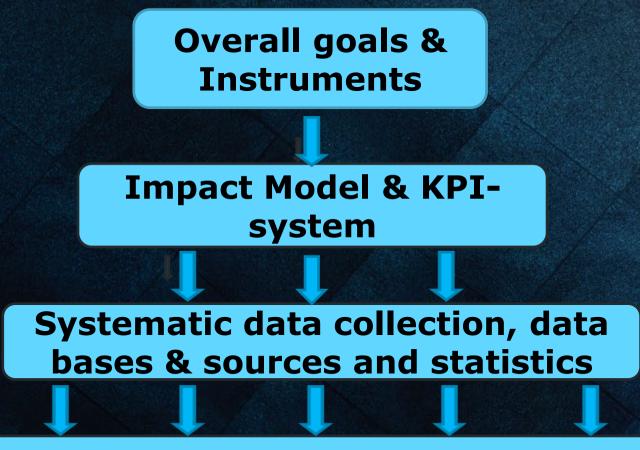
- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- Strengthen the research base in Denmark and promote excellence in selected fields.
- Brain Gain and international collaboration
- ☐ Build bridges between scientific discoveries and commercial applications
- ☐ Assessment Strategy and Impact Model
- Creating economic and social impact





- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- Strengthen the research base in Denmark and promote excellence in selected fields.
- Brain Gain and international collaboration
- Build bridges between scientific discoveries and commercial applications
- ☐ Assessment Strategy and Impact Model
- ☐ Creating economic and social impact

The new Novo Nordisk Foundation assessment strategy



Evidence through various types of impact studies using advanced analytical methods

THE IMPACT MODEL

Societal and strategic goals – why we exist

Grant objectives – what we want!

Proof Points

- how we want to prove what we want

Key Performance Indicators (KPI-system)

- what we can prove of what we want!

The KPI-System (50 indicators)

INPUT & OUTPUT DATA:

Funding (money)

Human capital (people)

Academic performance (activity)

Collaboration (behavior)

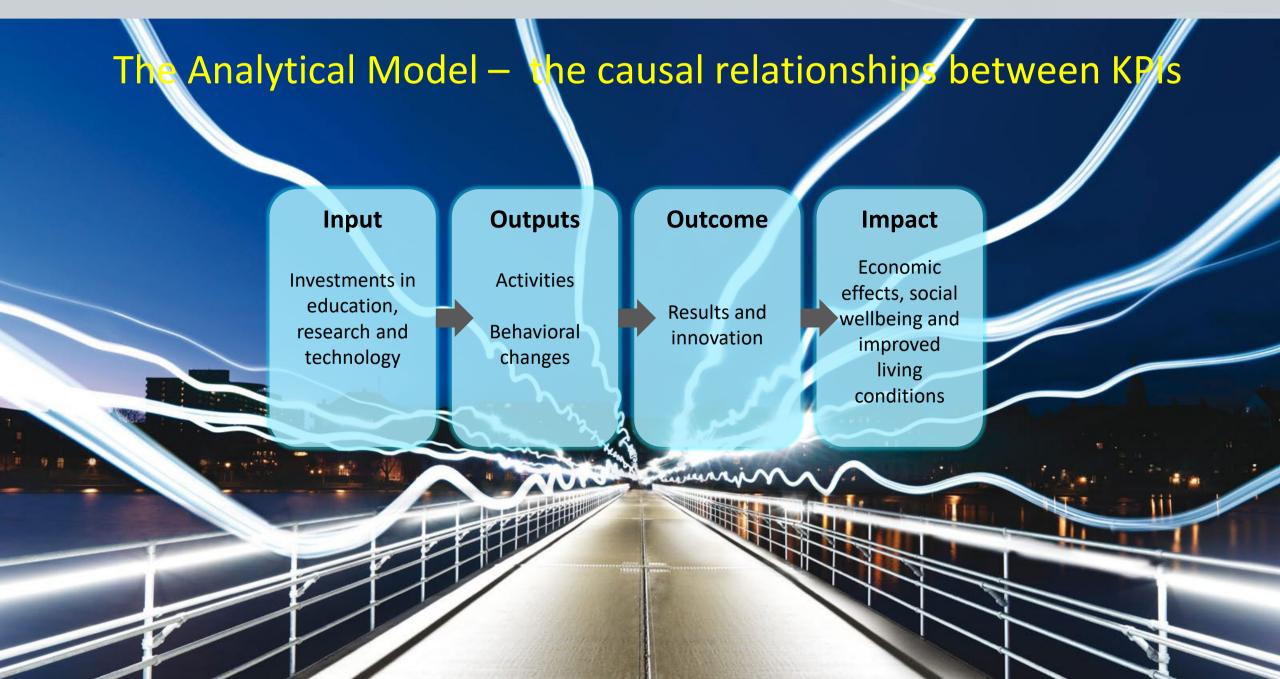
OUTCOME & IMPACT DATA:

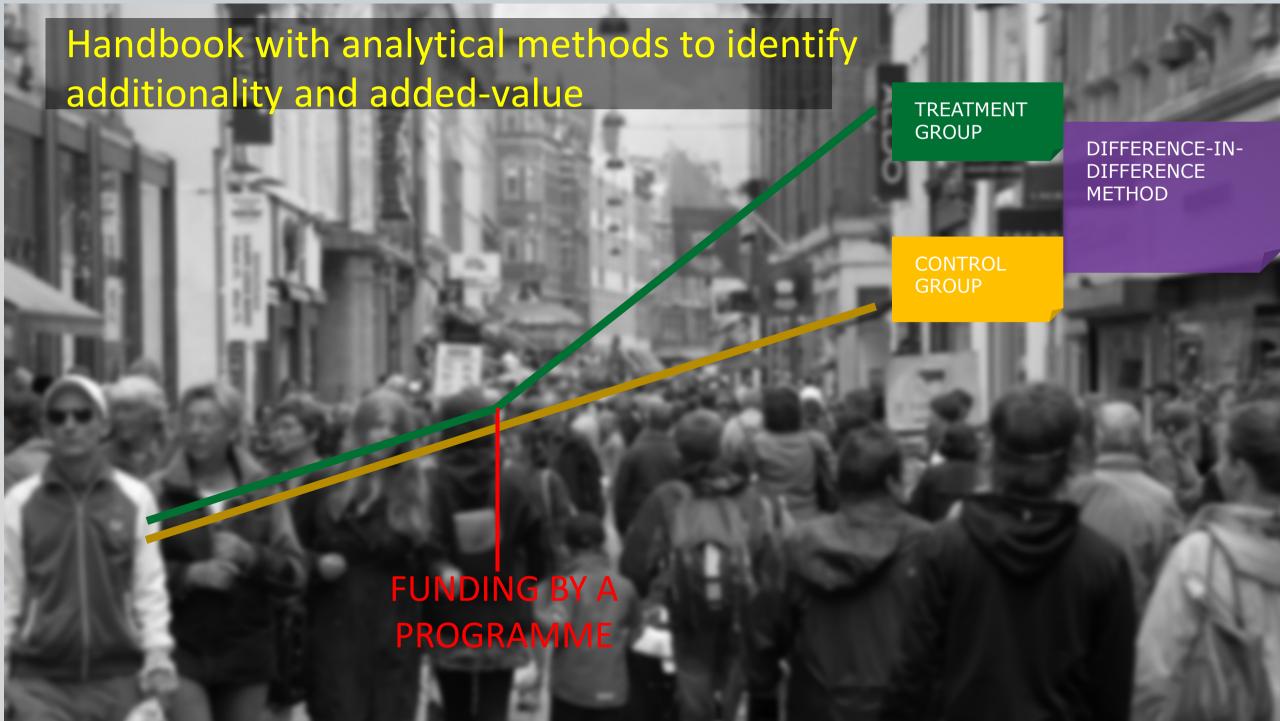
Academic results (newness)

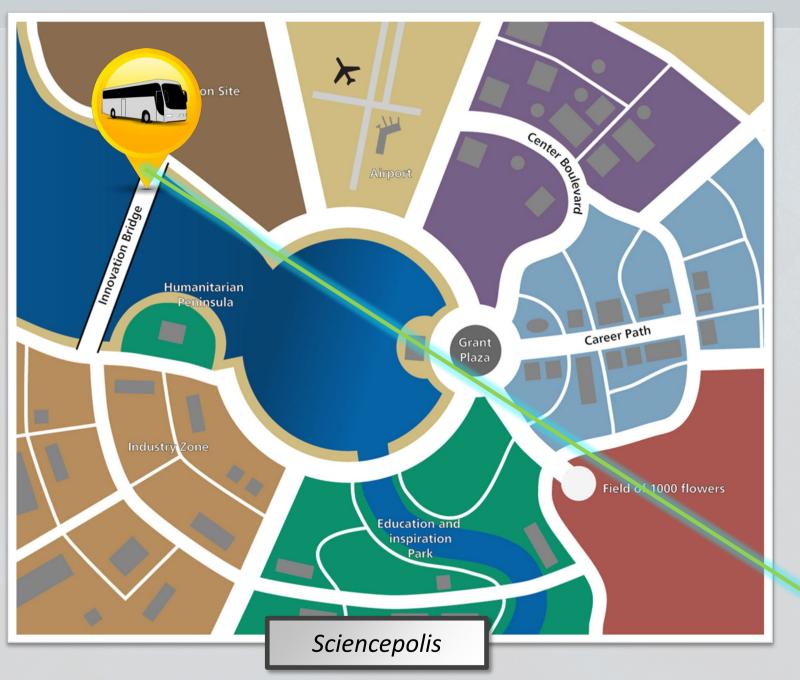
Dissemination (spread of newness)

Commercial exploitation (value creation)

Societal additionality (value capture)







- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- Strengthen the research base in Denmark and promote excellence in selected fields.
- Brain Gain and international collaboration
- Build bridges between scientific discoveries and commercial applications
- Assessment Strategy and Impact Model,
- ☐ Creating economic and social impact

Examples of Danish impact studies:

- FI (2010) shows that an increase in private research by ¾ billion EUR increases employment by 30.000 after five years
- CBS/CEBR (2011) shows that an increase in the share of academics with a natural science background in the workforce with 1 percentage point increase GDP by 1½ percentage point
- FI (2011) shows that public-private research collaboration boost labour productivity by 9-15 per cent
- CFA/AAU/Bloch og Gravesen (2008) show that an increase in public research funding by 1 per cent increases private research investments by 0,1 per cent
- Christensen, Frosch, Mark & Boysen-Jensen (2014) show
 - That an increase in private research investments by 1 per cent increases labour productivity in the private sector by 0,1 per cent
 - That the marginal rate of return of research investments in high tech industries increases with the size of enterprises

IMPACT OF RESEARCH AND DEVELOPMENT IN DENMARK

Support

34 % marginal return of private research

3½ % increase in private productivity from innovation networks and clusters

Patent activities double in enterprises with industrial PhD projects 9 % higher labour productivity from public-private research collaboration

3½ % increase in private productivity from research collaboration

Clusters increase innovations with 300 %

Private productivity increase by 3 per cent in SMEs with an collaboration voucher or an innovation project

1 per cent increase in public research increase private research with 0,1 %

20-40 % economic return of public research

novo nordisk fonden



- Inspiration, collaboration about education, spur imagination, knowledge about science, innovation and technology
- Fuel cross-disciplinarity, STI collaboration, B2B, B2R, knowledge dissemination, productivity and innovation
- Advance individual scientific excellence, labour mobility, matchmaking, career path
- Strengthen the research base in Denmark and promote excellence in selected fields.
- Brain Gain and international collaboration
- Build bridges between scientific discoveries and commercial applications
- Assessment Strategy and Impact Model,
- Creating economic and social impact

